



MERIDIAN CAPITAL

Aerospace, Defense & Space

Q3 2026 M&A Market Update



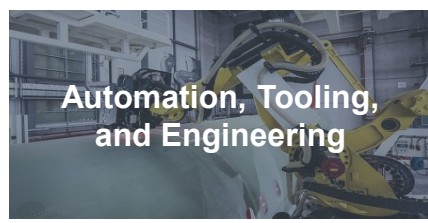
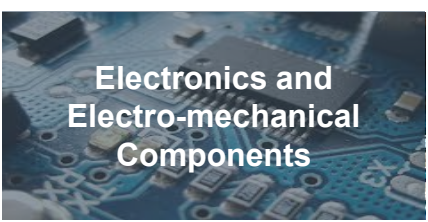
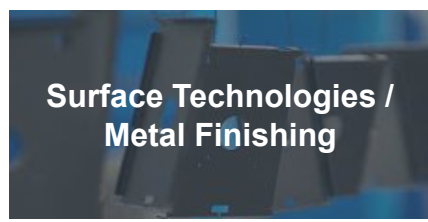
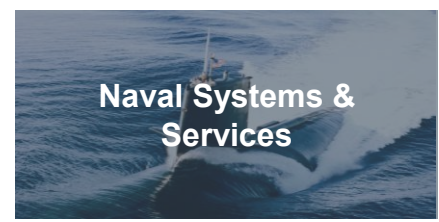
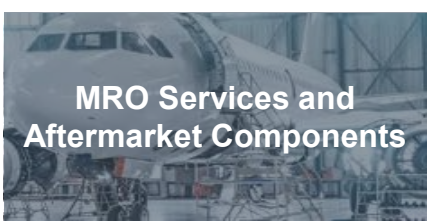
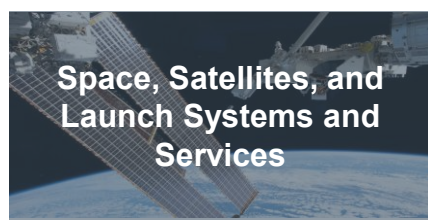
Overview

CLA Meridian Capital's Aerospace, Defense & Space ("AD&S") team has extensive experience within the sector having completed 25+ transactions in the industry.

The coverage team possesses deep industry relationships with leading acquirers in the space and is up-to-date on the latest sector trends, value drivers and considerations.

CLA Meridian Capital is pleased to present its **Q3 2026 Aerospace, Defense & Space M&A Market Update**.

Notable Areas of Focus and Industry Knowledge

AD&S Leadership Team



Team Lead
Aaron Franzheim
Director
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Team Lead
Brian Murphy
Managing Principal of Investment Banking
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Our Services

SELL-SIDE ADVISORY	RECAPITALIZATION
Strategic Sales	Mergers
Minority Sales	Growth Equity
Subsidiary Divestitures	Shareholder Liquidity
	Management Buyouts
BUY-SIDE ADVISORY	STRATEGIC ADVISORY
Targeted Buy-side Execution	Exit Strategy Assessment
Add-on Acquisitions	Exit Planning and Preparations
Vertical and Horizontal Acquisitions	Corporate Finance Consulting



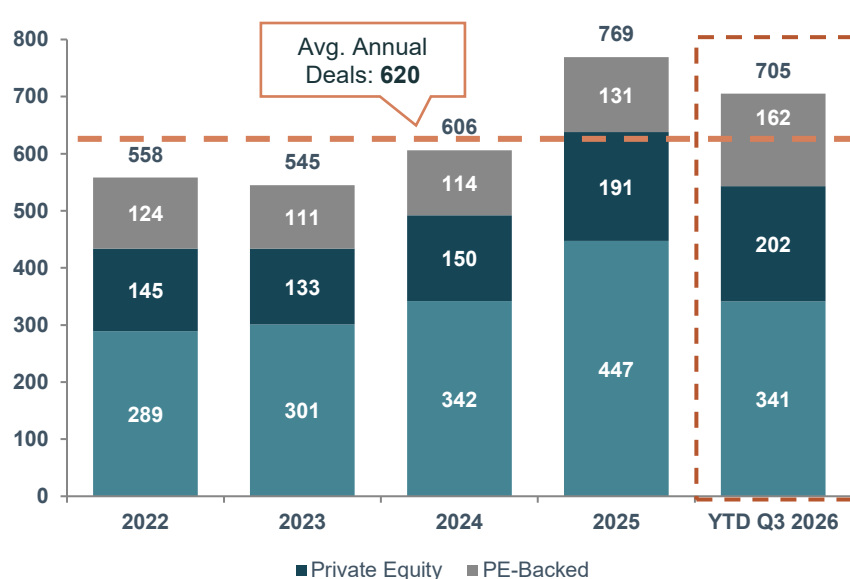
01.

M&A MARKET UPDATE

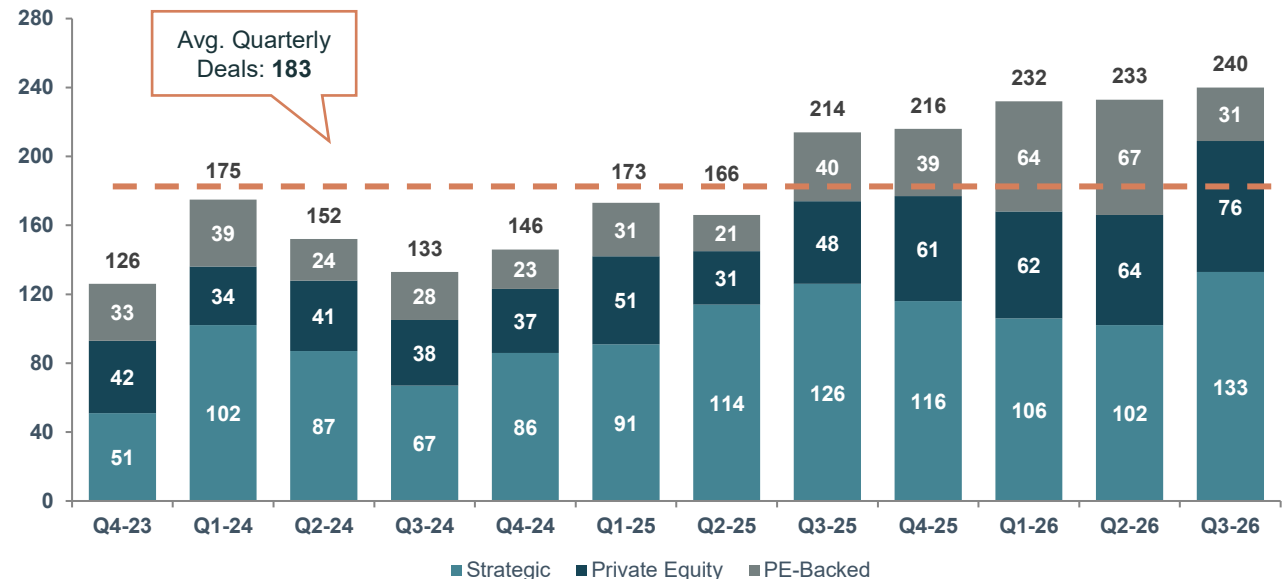
M&A Reaches New Highs on Defense Spending and Commercial Backlogs

- Global AD&S deal volume hit a record 240 transactions in Q3 2026, up 37% year over year and the fifth consecutive quarterly increase. With 700+ transactions already announced through Q3-2026, 2026 is on pace to exceed 2025 deal volumes. Global AD&S total deal value is projected to exceed \$32B in 2026, up from ~\$30B in 2025⁽¹⁾.
- A proposed record \$1.5T FY27 U.S. DoD budget, active conflict in the Middle East, and European rearmament have shifted procurement priorities from modernization toward production at scale, with demand concentrated in munitions, air and missile defense, and uncrewed systems.
- Supplier capacity continues to increase from COVID-era disruptions; however, record Boeing and Airbus backlogs continue to outpace the supply of castings, forgings, engines, and metal finishing, prompting OEMs and Tier 1s to vertically integrate critical bottlenecks (e.g., GE Aerospace / Consolidated Precision Products, Bombardier / MHI Canada Aerospace).
- OEM delivery shortfalls are extending the service life of older fleets and sustaining aftermarket demand, particularly for engines, driving continued MRO consolidation at premium valuations, highlighted by AAR's ~\$4.0B acquisition of MRO Holdings at 14.0x.
- Ongoing portfolio reshaping is expanding the pool of targets as strategics divest non-core units and carve-outs, while sponsors increasingly bring maturing platforms to market after extending hold periods and add-on activity.

Global Deal Volume (Annually)



Global Deal Volume (Quarterly)



(1): *acginsights.org (Aerospace & Defense Report 2026); PwC 2026 Report*
Source: Pitchbook as of 9/30/2026.

Select Q3-26 M&A Transactions

Date	Target	Acquirer	Target Description
Sep-26	Karob Instrument	EMT Metals, The Gladstone Companies	Manufacturer of precision parts intended for aerospace and other industrial customers
Sep-26	Spectrum Control	Greenbriar Equity Group	Manufactures radio frequency and microwave signal conditioning products for defense and aerospace
Sep-26	MRO Holdings	AAR (NYS: AIR)	Global provider of aircraft maintenance, repair, and overhaul (MRO) services.
Sep-26	CaribouLabs	Ondas (NAS: ONDS)	Developer of resilient communications and navigation technology for GNSS-denied environments
Sep-26	Insignito	Ondas (NAS: ONDS)	Developer of advanced acoustic technologies to make drones quieter and easier to integrate
Sep-26	Neosat	Rohde & Schwarz	Provider of satellite communication systems intended for the aerospace and defense sectors
Sep-26	GATE Technologies	Ondas (NAS: ONDS)	Manufacturer of electronic safe and arm devices for the safety and initiation of munitions
Sep-26	SIRS Navigation	CVC Capital Partners	Manufacturer of aviation compasses and navigation instruments
Sep-26	BlackSea Technologies	Aevex (NYS: AVEX)	Developer of AI-enabled manned and unmanned maritime systems for defense operations
Sep-26	Consolidated Precision Products	GE Aerospace (NYS: GE)	Manufacturer of engineered components and subassemblies for aerospace markets
Sep-26	Cascade Gasket and Manufacturing	Trelleborg Group (STO: TREL B)	Manufacturer of elastomer seals and gaskets designed for the aerospace industry
Sep-26	Peerless Electronics	FDH Electronics	Distributor of electromechanical components to support aerospace and defense supply chains
Sep-26	Aviotec	Canopy Aerospace and Defense	Manufacturer of thermal insulation blankets intended for spacecraft and defense applications
Sep-26	Cametoid Technologies	Valence Surface Technologies	Provider of industrial coating and inspection services for military and commercial end markets
Sep-26	MHI Canada Aerospace	Bombardier (TSE: BBD.B)	Manufacturer of heavy aerostructures intended for the aerospace and defense industries
Aug-26	Atech Turbine Components	VSE (NAS: VSEC)	Provider of aviation MRO services intended for aircraft turbine engine components
Aug-26	Acron Aviation	FlightSafety International	Operator of commercial flight training services
Aug-26	Walker Precision Engineering	Karman Holdings (NYS: KRMN)	Provider of manufacturing services for the aerospace, defense, and industrial sectors
Aug-26	3dB Labs	TJC	Developer of signal processing and radio frequency (RF) analysis software and hardware
Aug-26	Ultra Mission Solutions	Booz Allen (NYS: BAH)	Developer of mission-critical software designed to help warfighters integrate and secure data
Aug-26	D-Fend Solutions	Motorola Solutions (NYS: MSI)	Developer of an autonomous counter-drone system designed for the detection of rogue drones
Aug-26	Jet AirWerks	Barnes Aerospace	Provider of aircraft engine component MRO services intended to serve the aviation industry
Aug-26	Baron Machine Company	Talon Precision	Provider of CNC machining and metal fabrication services for the aerospace and defense sectors
Aug-26	Aran Defense	Ondas (NAS: ONDS)	Provider of military-grade product development and services designed for defense applications
Aug-26	Hard Anodize	JLL Partners, Talica Group	Provider of hard anodizing services

Source: Pitchbook and MergerMarket as of 9/30/2026

Select Q3-26 M&A Transactions (cont.)

Date	Target	Acquirer	Target Description
Aug-26	Insitu	Archer Aviation (NYS: ACHR)	Manufacturer of uncrewed aircraft systems to support intelligence and surveillance
Aug-26	Wisk Aero	Archer Aviation (NYS: ACHR)	Manufacturer of autonomous all-electric air taxis designed for everyday urban flight
Aug-26	BOOMSLANG Aerospace	NexTech Solutions	Developer of unmanned aerial systems for defense and security applications
Aug-26	Pure Clean Systems	JLL Partners, Talica Group	Provider of passivation and high-purity cleaning services
Jul-26	United Springs	Associated Spring	Manufacturer of precision springs designed for industrial and automotive applications
Jul-26	Exail Technologies (PAR: EXA)	Thales (PAR: HO)	Specializes in the robotics industry and in the production of automated systems
Jul-26	Seattle Galvanizing Company	AZZ (NYS: AZZ)	Provider of hot-dip and spin galvanizing services
Jul-26	Farsound Aviation	Onex (TSE: ONEX)	Provider of supply chain services intended to support the aerospace engine MRO market
Jul-26	Raft	Leonardo DRS (NAS: DRS)	Developer of AI-powered defense platforms designed to for national security operations
Jul-26	Bromford Precision Solutions	Sigma Advanced Systems (BOM: 532408)	Manufacturer of power generation and aerospace components specializing in precision fabrication
Jul-26	Tratamientos Y Procesos Finales	Stelia Aerospace	Provider of surface treatment services intended to finish metallic parts for the aeronautical industry
Jul-26	Aero Electronics Systems	Interconnect Solutions Company	Manufacturer of military and aerospace electronic components
Jul-26	Kittyhawk, Inc. (platform exit)	Viking Global, Machine Sciences	HIP services platform for the aerospace/space/defense/medical industries
Jul-26	Berry Aviation	Bristow Group (NYS: VTOL)	Provider of aviation services offering rapid and safe solutions to its customers
Jul-26	Air Start North America	Sentry Aerospares	Distributor of OEM and aftermarket aircraft parts and components intended for aviation markets
Jul-26	Georg Fischer (Precision Casting Business)	Consolidated Precision Products	Manufacturer of precision castings intended for the aerospace and power generation sectors
Jul-26	Aerospace Contacts	ITT (NYS: ITT)	Manufacturer of engineered hardware intended for electrical connectors
Jul-26	Aireon	Iridium Communications (NAS: IRDM)	Manufacturer of space-based air traffic surveillance systems intended to serve the aviation industry
Jul-26	Precision Components Group	BWX Technologies (NYS: BWXT)	Manufacturer of precision components designed for industrial machining and assembly needs
Jul-26	Ultra Maritime	Lockheed Martin (NYS: LMT)	Manufacturer of undersea warfare systems / services intended for enhancing defense capabilities
Jul-26	DZYNE Technologies	Ondas (NAS: ONDS)	Manufacturer of autonomous systems intended to serve the defense and national security sectors
Jul-26	Avantus Aerospace	Arcline (Private Equity)	Manufacturer of airframe subassemblies, components and composite structures
Jul-26	Parker Manufacturing Group	The Edgewater Fund	Manufacturer of precision fasteners intended to serve the aerospace and defense sector
Jul-26	Celco Electropolishing	JLL Partners, Talica Group	Provider of metal surface treatment and processing services

Source: Pitchbook and MergerMarket as of 9/30/2026



02.

SUBSECTOR SPOTLIGHT: SURFACE TECHNOLOGIES

Trends Shaping M&A in Surface Technologies

Robust fundamentals across commercial aviation, defense modernization, and space infrastructure have accelerated demand for specialized surface finishing capabilities. This market expansion has fueled transaction volume over the trailing 12+ months, with strategic acquirers and private equity sponsors competing for high-spec, certified platforms.



Resurfacing Historical Bottlenecks

Unprecedented volume across the AD&S market has pushed special processing utilization to peaks not seen since the pre-737 MAX era. As a result, lead times have stretched significantly, re-establishing surface treatment as one of the tier-1 supply chain's primary critical bottlenecks.



Scalable Capacity Wins Market Share

With industry capacity tightening rapidly, outside processors with available line space and scalability are uniquely positioned to capture outsized volume. However, labor remains the primary operational constraint, where fierce competition for production employees among NADCAP-certified chemists, specialized technicians, and NDT inspectors impact ability to accelerate growth.



Expedite Surcharges Reinforce Scarcity Value

As the final stage before assembly, facilities are capturing significant pricing power via premium expedite fees from customers seeking to shorten lead times and meet their customer delivery dates. These surcharges have driven margin expansion across processors while underscoring the scarcity value of certified, rate-ready capacity to M&A buyers.



Environmental Diligence & Platform Longevity

Stricter environmental regulations and OEM phase-outs of cadmium and toxic chromates are driving capital investment into alternative finishing lines, elevating environmental diligence in M&A. However, established OEM specifications on existing defense and commercial platforms provide a long runway for legacy chemistries delaying the operational necessity to upgrade lines.



Strategic Footprint as a Core Platform Driver

Proximity to Tier-1 machining clusters and OEM assembly hubs remains essential for meeting tight customer delivery windows and minimizing shipping risk for high-value components. Strategic buyers and private equity platforms are actively prioritizing regional leaders to secure localized OEM volume and expand geographic reach across major AD&S corridors.



Platform Proliferation, Roll-Ups & Vertical Integration

Private equity platforms remain active buy-and-build consolidators, while Tier-1 manufacturers increasingly pursue vertical integration to secure processing capacity, control quality, and de-risk supply chains. A recent wave of newly formed sponsor platforms provides a broader pool of well-capitalized acquirers aggressively pursuing add-on acquisitions.

Sources: Boeing & Airbus, McKinsey

Key Value Drivers for Surface Technologies

Key operational and commercial attributes that dictate buyer appetite and valuation multiples across the sector.

Characteristic	Single Digits EV / EBITDA Multiple Range Mid-Double Digits	
Process Capabilities	Narrow focus	High-spec / advanced surface treatments, NDT
Technical Complexity	OEM spec driven	Proprietary formulations & processes
Certifications & Approvals	Limited portfolio	NADCAP / comprehensive OEM approvals
Customer Relationships	High concentration / spot purchases	Sole-source positions / approved vendor status, diverse customer mix
Lead Time & Logistics	Market standard	Expedite and logistics services available
GM Profile	< 25%	45%+
Scale	< \$3M EBITDA	\$10M+ EBITDA

Select Strategic Buyer Profiles



Total Acquisitions: 6

Company Overview

- Founded: **2025**
- Location: **Andover, MA**
- Ownership: **PE-Backed**

Business Description

Provider of advanced surface treatment and finishing, precision cleaning, and fabrication services for mission-critical aerospace, defense and biotechnology sectors. The Company operates out of its main facilities in NH and NC.

Select Acquisitions

- HARD ANODIZE INC** *Acquired: August 2026*
Provider of electrochemical plating and polishing services
- Acquired: August 2026*
Provider of passivation and high-purity cleaning services
- Acquired: July 2026*
Provider of metal surface treatment and processing services
- Acquired: April 2026*
Provider of metal finishing and surface treatment services



Total Acquisitions: 17

Company Overview

- Founded: **2013**
- Location: **Carson, CA**
- Ownership: **PE-Backed**

Business Description

Provider of metal finishing services and surface technologies for AD&S. Offers chemical processing, plating, painting, spray coating, nondestructive testing, and shot peening through an integrated service model.

Select Acquisitions

- Acquired: September 2026*
Provider Ion Vapor Deposition (IVD) surface treatment services
- Acquired: November 2025*
Provider of precision metal finishing services for engineered components
- Acquired: August 2025*
Provider of metal finishing and plating services
- Acquired: July 2022*
Provider of premier paint and coating services



Total Acquisitions: 24

Company Overview

- Founded: **2011**
- Location: **Fort Worth, TX**
- Ownership: **PE-Backed**

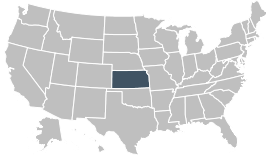
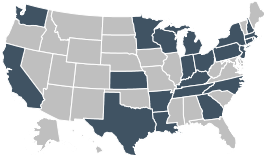
Business Description

Novaria is an operator of precision component manufacturing companies serving the AD&S industry. The Company has made several acquisitions to vertically integrate diverse finishing and coating capabilities.

Select Acquisitions

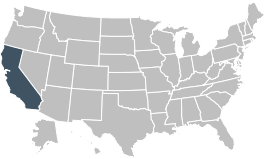
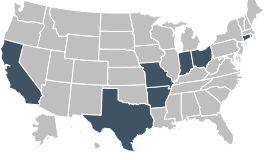
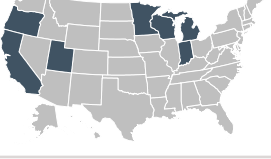
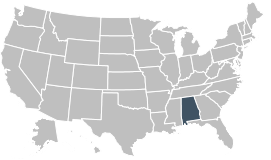
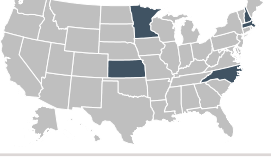
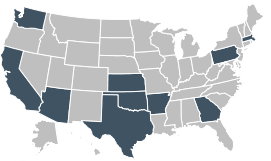
- Acquired: February 2026*
Provider of parylene coating and related engineering services
- Acquired: April 2022*
Manufacturer of heat-resistant silicone sealants, compounds, and coatings
- Acquired: April 2022*
Provider of metal finishing and coating services
- Acquired: January 2022*
Provider of parylene conformal coating services

Buyer Landscape: Regional Reach & Technical Focus

Company	All Locations	# of U.S. ST Locations ⁽¹⁾	Primary Capabilities		
		1	Chemical Processing & Conversion Coatings	Painting & Topcoat Application	Non-Destructive Testing & Inspection
			Anodizing	Shot Peening & Abrasive Blasting	Masking, Cleaning & Part Marking
		6	Plating	Anodizing	Chemical Processing & Conversion Coatings
			Electropolishing & Passivation	Masking & Laser Marking	Cleaning & Surface Preparation
		42	HVOF Coatings	Plasma Spray Coatings	Wire-Arc & Combustion Spray Coatings
			Diffusion Coatings	Ceramic, Polymer & Liquid Coatings	Precision Finishing & Coating Inspection
		2	Plasma Spray Coatings	HVOF Coatings	Flame Spray Coating
			Wire-Arc Spray Coatings	Surface Preparation & Finish Machining	Metallurgical Testing & Coating Inspection
		1	Electroplating	Electroless Nickel Plating	Electropolishing & Passivation
			Superfinishing & Polishing	Chemical Stripping & Coating Removal	Shot Peening & Abrasive Blasting

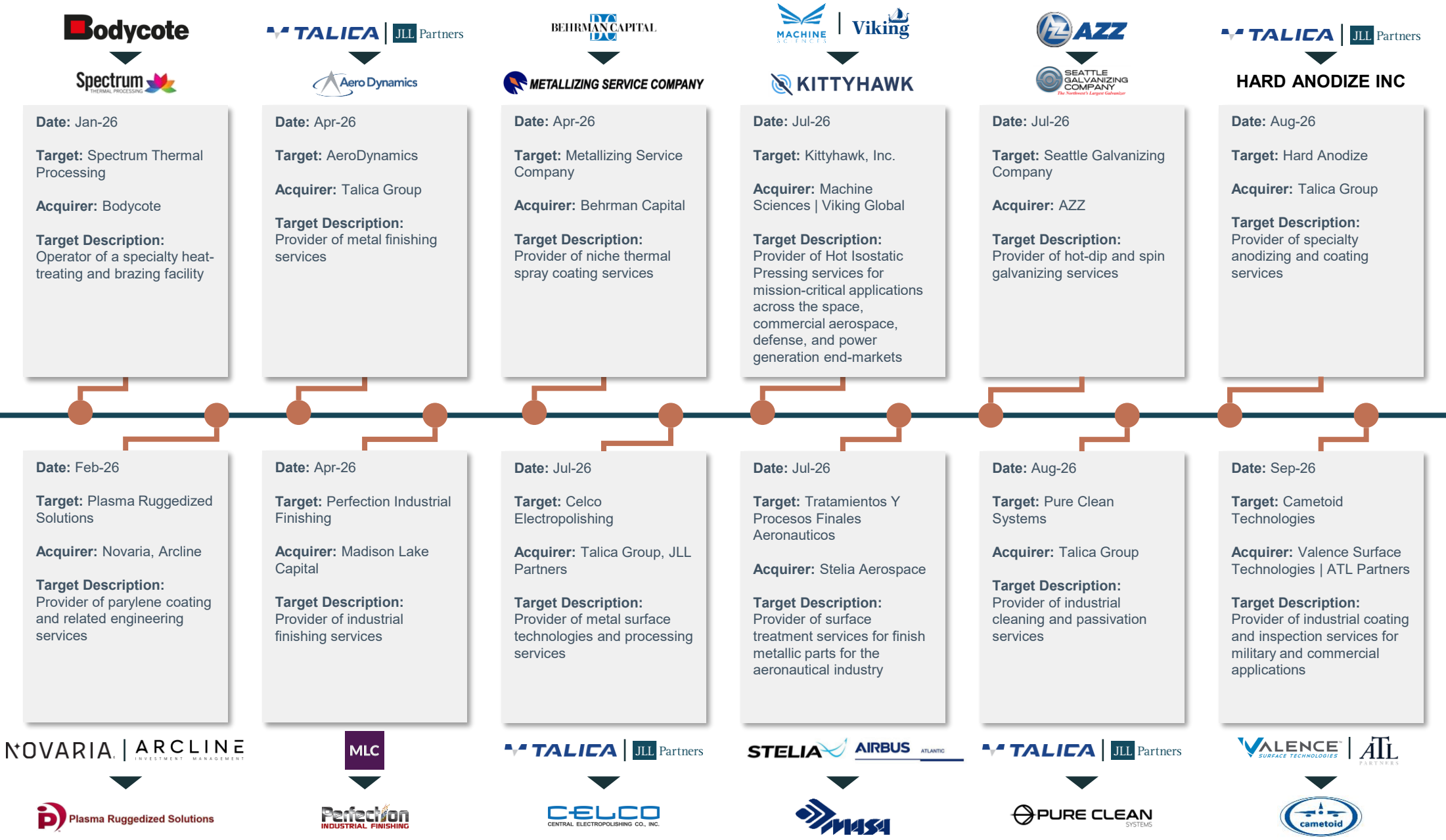
(1): Represents Surface Technology locations
 Sources: PitchBook Data as of 09/30/2026, Company Websites & Press Releases

Buyer Landscape: Regional Reach & Technical Focus

Company	All Locations	# of U.S. ST Locations ⁽¹⁾	Primary Capabilities		
		2	Plating	Anodizing	Chemical Processing & Conversion Coatings
			Painting & Specialty Coatings	Non-Destructive Testing & Inspection	Shot Peening & Surface Enhancement
		4	Conformal & Engineering Coatings	Plating	Chemical Processing & Conversion Coatings
			Spray, Vacuum & Dry-Film Coatings	Anodizing	Surface Inspection & Preparation
		11	Anodizing & Hardcoat	Chemical Processing & Pretreatment Coatings	Plating
			Painting & Specialty Coatings	Electropolishing & Passivation	Non-Destructive Testing & Inspection
		2	Plasma Spray (Vacuum, Atmospheric)	HVOF Coatings	Cold Spray Coatings
			Wire-Arc & Flame Spray	Thermal & Environmental Barrier Coatings	Material Testing & Coating Characterization
		6	Electropolishing & Passivation	Precision & High-Purity Cleaning	Plating
			Anodizing	Mechanical Polishing & Media Blasting	Non-Destructive Leak & Inspection Testing
		16	Chemical Processing & Conversion Coatings	Plating	Painting & Spray Coatings
			Anodizing	Non-Destructive Testing & Inspection	Shot Peening & Abrasive Blasting

(1): Represents Surface Technology locations
 Sources: PitchBook Data as of 09/30/2026, Company Websites & Press Releases

Select Recent M&A Transactions



Sources: PitchBook Data as of 09/30/2026, Company Websites & Press Releases



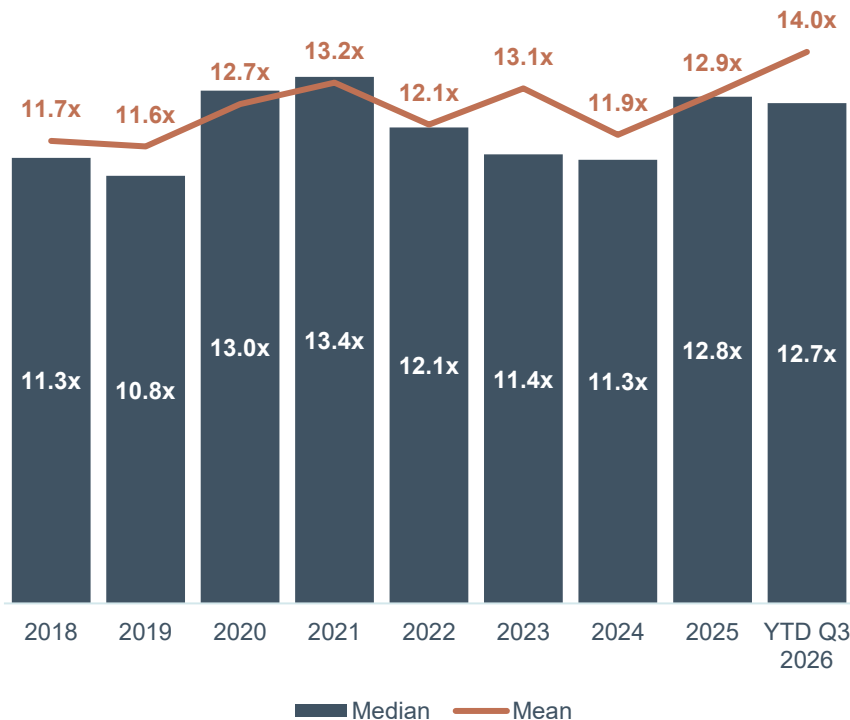
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VALUATION TRENDS

Buyers Pay Premiums for Capability, Capacity and Visibility

- AD&S transaction multiples have continued to tick back up towards post-pandemic peaks driven by strong market fundamentals, record deal activity, and substantial capital chasing quality assets.
- Investors are paying most for capability, production capacity, and certainty of delivery, rather than scale. Sponsors are increasingly targeting components and subsystems that sit at supply chain bottlenecks, where limited competition and strong pricing power support premium valuations.
- To underwrite valuation premiums, buyers are sharpening diligence on customer concentration and program positioning, favoring businesses whose positions are tied to funded, high-volume production programs and next-generation platforms with long-term revenue visibility.
- With several public subsectors trading well above private-market multiples, public acquirers are well positioned to pursue aggressive add-on and portfolio expansion strategies, capturing meaningful multiple arbitrage with each acquisition.

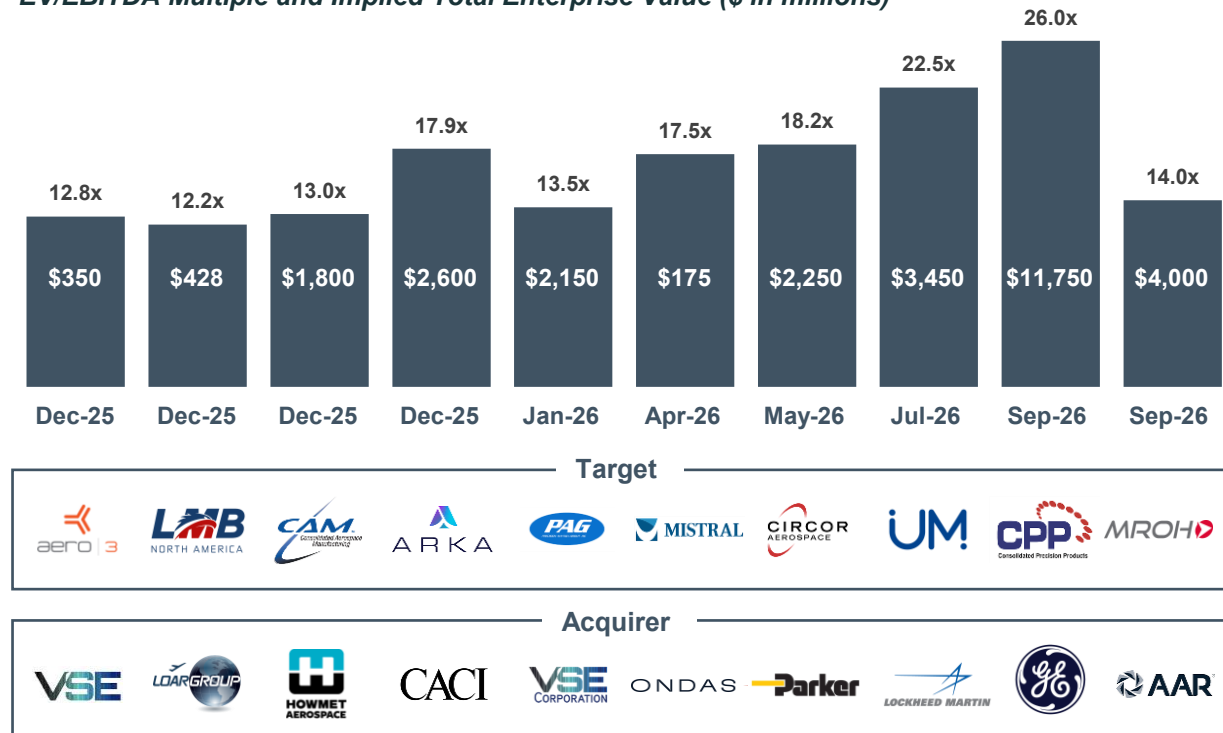
Transaction Enterprise Value / EBITDA Multiples



Source: Pitchbook as of 9/30/2026

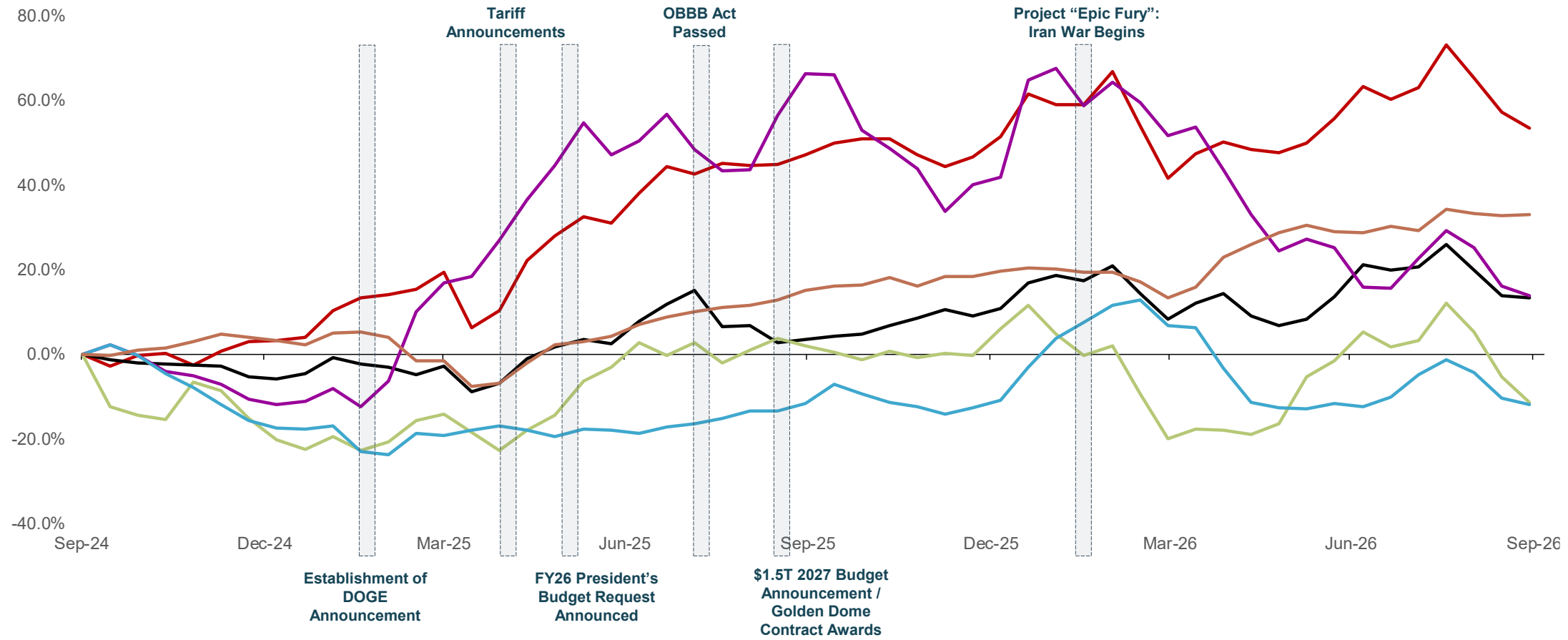
Select, Recent AD&S Transactions

EV/EBITDA Multiple and Implied Total Enterprise Value (\$ in millions)



Recent Pullback Softens AD&S Sector Growth Rates

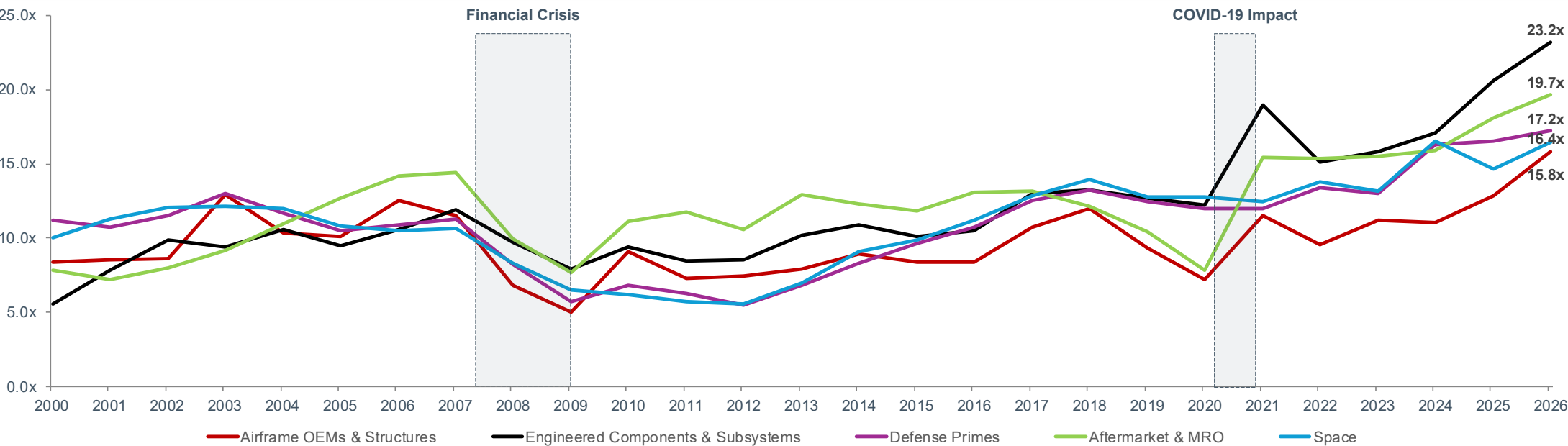
2-Year Index Growth (Sep24-Sep26) *Two-Week Moving Average



2-Year % Growth					
53.66% Airframe OEMs	13.47% Engineered Components	13.87% Defense Primes	(11.21%) Aftermarket & MRO	(11.81%) Space	33.26% S&P 500 Index

Premium Multiples Persist Despite Sector Pullback

Segment Enterprise Value / EBITDA Multiples



Airframe OEMs & Structures	Engineered Components	Defense Primes	Aftermarket & MRO	Space

Public Company Sub-Sector Valuation Metrics

US\$ in Millions

Airframe OEMs & Structures	Ticker	Market Cap	Enterprise Value	LTM		LTM Margin		EV / LTM		52-Week Change
				Rev	EBITDA	EBITDA	Rev	EBITDA		
Airbus SE	PAR: AIR	\$171,092	\$167,918	\$89,806	\$12,224	13.6%	1.9x	13.7x	(7)%	
Safran SA	PAR: SAF	\$157,138	\$156,028	\$39,159	\$8,534	NM	4.0x	18.3x	8 %	
Boeing Co.	NYSE: BA	\$147,048	\$172,947	\$93,995	(\$1,672)	-1.8%	1.8x	NM	(14)%	
Howmet Aerospace Inc.	NYS: HWM	\$90,201	\$94,302	\$9,117	\$2,820	30.9%	10.3x	33.4x	16 %	
Leonardo SpA	MIL: LDO	\$32,051	\$37,407	\$24,015	\$3,132	13.0%	1.6x	11.9x	(12)%	
Dassault Aviation SA	PAR: AM	\$24,814	\$13,578	\$10,183	\$1,697	16.7%	1.3x	8.0x	(4)%	
Textron Inc.	NYS: TXT	\$13,105	\$15,304	\$15,299	\$1,698	11.1%	1.0x	9.0x	(11)%	
Ducommun, Inc.	NYS: DCO	\$2,590	\$2,885	\$862	\$146	16.9%	3.3x	19.8x	80 %	
Magellan Aerospace Limited	TSE: MAL	\$1,334	\$1,375	\$814	\$93	11.4%	1.7x	14.8x	96 %	
Median		\$32,051	\$37,407	\$15,299	\$1,698	13.3%	1.8x	14.3x	(4)%	
Average		\$71,041	\$73,527	\$31,472	\$3,186	14.0%	3.0x	16.1x	17 %	

Aftermarket & MRO	Ticker	Market Cap	Enterprise Value	LTM		LTM Margin		EV / LTM		52-Week Change
				Rev	EBITDA	EBITDA	Rev	EBITDA		
HEICO Corporation	NYS: HEI.A	\$36,046	\$39,041	\$5,177	\$1,517	29.3%	7.5x	25.7x	(10)%	
Singapore Technologies Engineering Ltd	SGX: S63	\$26,656	\$30,397	\$10,125	\$1,306	12.9%	3.0x	23.3x	29 %	
StandardAero Aviation Holdings, Inc.	NYS: SARO	\$7,065	\$9,449	\$6,325	\$838	13.3%	1.5x	11.3x	(22)%	
VSE Corporation	NAS: VSEC	\$4,622	\$5,573	\$1,358	\$241	17.7%	4.1x	23.2x	(1)%	
AAR Corp.	NYS: AIR	\$4,079	\$4,952	\$3,486	\$431	12.4%	1.4x	11.5x	20 %	
SIA Engineering Company Limited.	SES: S59	\$2,752	\$2,454	\$1,103	\$84	7.6%	2.2x	29.3x	(8)%	
AerSale Corp	NAS: ASLE	\$250	\$426	\$304	\$34	11.3%	1.4x	12.4x	(34)%	
Median		\$4,622	\$5,573	\$3,486	\$431	12.9%	2.2x	23.2x	(8)%	
Average		\$11,638	\$13,184	\$3,983	\$636	14.9%	3.0x	19.5x	(4)%	

Defense Primes	Ticker	Market Cap	Enterprise Value	LTM		LTM Margin		EV / LTM		52-Week Change
				Rev	EBITDA	EBITDA	Rev	EBITDA		
RTX Corporation	NYSE: RTX	\$250,211	\$282,529	\$93,500	\$17,204	18.4%	3.0x	16.4x	11 %	
Lockheed Martin Corporation	NYSE: LMT	\$117,530	\$134,277	\$77,014	\$10,564	13.7%	1.7x	12.7x	2 %	
General Dynamics Corporation	NYSE: GD	\$89,779	\$94,925	\$54,861	\$6,857	12.5%	1.7x	13.8x	(3)%	
BAE Systems Plc	LON: BA.	\$75,793	\$82,368	\$39,422	\$5,912	15.0%	2.1x	13.9x	(5)%	
Northrop Grumman Corporation	NYS: NOC	\$68,685	\$82,667	\$42,892	\$7,572	17.7%	1.9x	10.9x	(20)%	
Thales SA	PAR: HO	\$52,358	\$52,960	\$26,621	\$4,307	16.2%	2.0x	12.3x	(18)%	
Rheinmetall AG	ETR: RHM	\$50,615	\$54,607	\$12,163	\$2,901	23.9%	4.5x	18.8x	(53)%	
L3Harris Technologies, Inc.	NYS: LHX	\$44,092	\$54,668	\$22,932	\$4,379	19.1%	2.4x	12.5x	(21)%	
Elbit Systems Ltd.	NAS: ESLT	\$31,418	\$31,308	\$8,546	\$934	10.9%	3.7x	33.5x	35 %	
Huntington Ingalls Industries, Inc.	NYS: HII	\$10,524	\$13,447	\$13,185	\$1,273	9.7%	1.0x	10.6x	(7)%	
Kratos Defense & Security Solutions, Inc.	NAS: KTOS	\$8,014	\$6,770	\$1,523	\$142	9.3%	4.4x	NM	(54)%	
AeroVironment, Inc.	NAS: AVAV	\$7,228	\$7,498	\$2,003	\$283	14.1%	3.7x	26.5x	(59)%	
Karman Holdings Inc	NYS:KRMN	\$4,297	\$5,120	\$590	\$179	30.4%	8.7x	28.6x	(56)%	
Aevex Corp.	NYSE: AVEX	\$1,048	\$2,148	\$697	\$95	13.7%	3.1x	22.5x	(44)%	
Median		\$50,615	\$54,607	\$22,932	\$4,307	15.0%	2.4x	13.9x	-18%	
Average		\$62,349	\$69,473	\$30,404	\$4,808	16.2%	3.1x	17.6x	-19%	

Source: Pitchbook as of 9/30/2026

Public Company Sub-Sector Valuation Metrics (Cont.)

US\$ in Millions

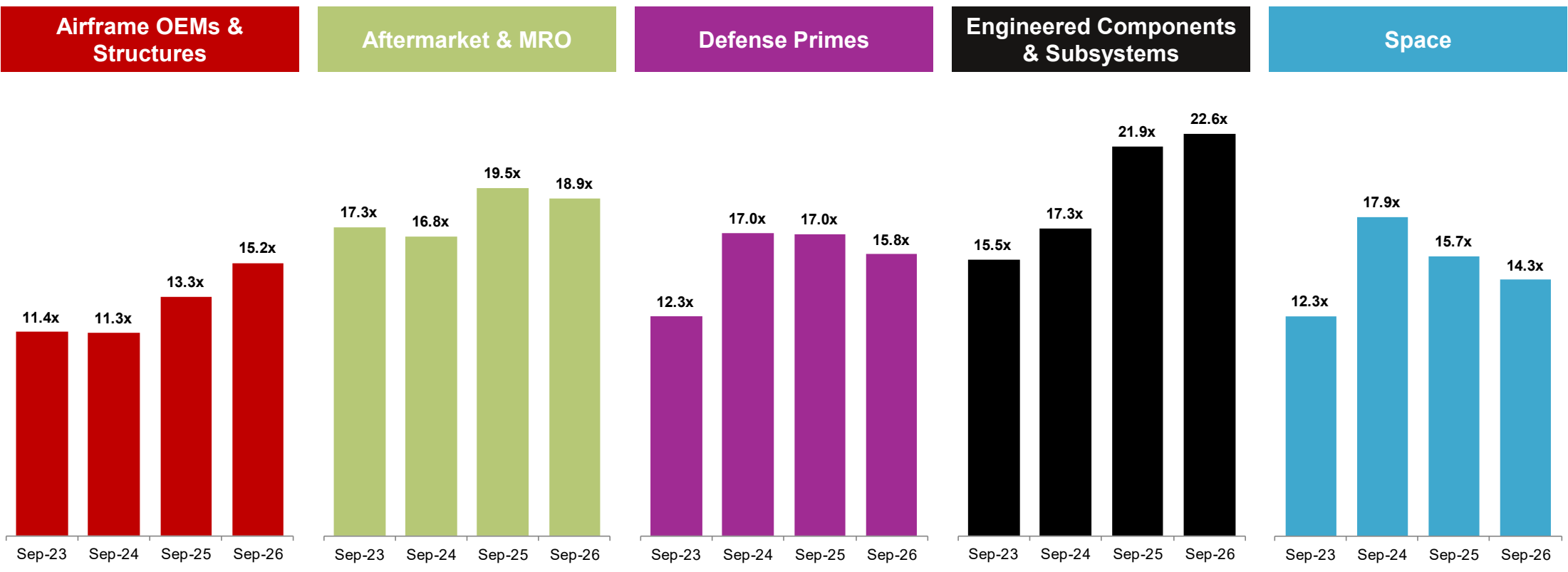
Engineered Components & Subsystems	Ticker	Market Cap	Enterprise Value	LTM		LTM Margin		EV / LTM		52-Week Change
				Rev	EBITDA	EBITDA		Rev	EBITDA	
Eaton Corporation PLC	NYS: ETN	\$166,899	\$187,575	\$30,025	\$6,449	21.5%		6.2x	29.1x	15 %
Safran SA	PAR: SAF	\$157,138	\$156,028	\$39,159	\$8,534	21.8%		4.0x	18.3x	8 %
Parker-Hannifin Corporation	NYS: PH	\$120,490	\$128,518	\$21,499	\$6,034	28.1%		6.0x	21.3x	27 %
Honeywell International Inc.	NAS: HON	\$66,855	\$91,967	\$36,130	\$8,594	23.8%		2.5x	10.7x	1 %
TransDigm Group, Inc.	NYS: TDG	\$59,842	\$90,644	\$10,006	\$5,301	53.0%		9.1x	17.1x	(17)%
HEICO Corporation	NYS: HEI.A	\$36,046	\$39,041	\$5,177	\$1,517	29.3%		7.5x	25.7x	(10)%
Teledyne Technologies Incorporated	NYS: TDY	\$28,129	\$29,816	\$6,374	\$1,612	25.3%		4.7x	18.5x	6 %
Arxis, Inc.	NAS: ARXS	\$21,279	\$22,567	\$1,780	\$671	37.7%		12.7x	33.6x	27 %
Curtiss-Wright Corp.	NYS: CW	\$20,086	\$20,758	\$3,654	\$881	24.1%		5.7x	23.6x	0 %
Woodward, Inc.	NAS: WWD	\$19,402	\$20,287	\$4,192	\$877	20.9%		4.8x	23.1x	29 %
Moog Inc.	NYS: MOG.A	\$12,103	\$12,944	\$4,318	\$656	15.2%		3.0x	19.7x	83 %
ESCO Technologies, Inc.	NYSE: ESE	\$6,868	\$6,924	\$1,291	\$319	24.7%		5.4x	21.7x	24 %
Loar Holdings Inc.	NYS: LOAR	\$5,764	\$6,606	\$586	\$232	39.5%		11.3x	28.5x	(22)%
Ducommun, Inc.	NYS: DCO	\$2,590	\$2,885	\$862	\$146	16.9%		3.3x	19.8x	80 %
Median		\$28,129	\$29,816	\$5,177	\$1,517	24.7%		5.7x	21.7x	8%
Average		\$55,454	\$62,590	\$12,630	\$3,206	28.1%		6.4x	22.4x	13%

Space	Ticker	Market Cap	Enterprise Value	LTM		LTM Margin		EV / LTM		52-Week Change
				Rev	EBITDA	EBITDA		Rev	EBITDA	
RTX Corporation	NYSE: RTX	\$250,211	\$282,529	\$93,500	\$17,204	18.4%		3.0x	16.4x	11 %
Lockheed Martin Corporation	NYS: LMT	\$117,530	\$134,277	\$77,014	\$10,564	13.7%		1.7x	12.7x	2 %
General Dynamics Corporation	NYS: GD	\$89,779	\$94,925	\$54,861	\$6,857	12.5%		1.7x	13.8x	(3)%
Northrop Grumman Corporation	NYS: NOC	\$68,685	\$82,667	\$42,892	\$7,572	17.7%		1.9x	10.9x	(20)%
Rocket Lab USA, Inc.	NAS: RKLB	\$44,554	\$42,386	\$769	(\$64)	-8.4%		NM	NM	45 %
L3Harris Technologies, Inc.	NYS: LHX	\$44,092	\$54,668	\$22,932	\$4,379	19.1%		2.4x	12.5x	(21)%
Karman Holdings Inc	NYSE: KRMN	\$4,297	\$5,120	\$590	\$179	30.4%		8.7x	28.6x	(56)%
Firefly Aerospace Inc.	NAS: FLY	\$3,875	\$3,294	\$287	(\$200)	-69.7%		11.5x	NM	(13)%
Redwire Corporation	NYS: RDW	\$2,610	\$2,142	\$426	(\$33)	-7.8%		5.0x	NM	14 %
Voyager Technologies, Inc	NYS: VOYG	\$1,846	\$2,015	\$174	(\$110)	-63.3%		11.6x	NM	2 %
Median		\$44,323	\$48,527	\$11,851	\$2,279	13.1%		3.0x	13.3x	(0)%
Average		\$62,748	\$70,402	\$29,345	\$4,635	-3.7%		5.3x	15.8x	(4)%

Source: Pitchbook as of 9/30/2026

Public Company Sub-Sector Valuation Metrics (Cont.)

Three-Month Rolling Average Median EV / EBITDA Multiples



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MERIDIAN CAPITAL

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